



City of Westminster

Council Agenda

Title: **Council Meeting**

Meeting Date: **Wednesday 6th March, 2019**

Time: **7.00 pm**

Venue: **Westminster Council House, 97-113 Marylebone Road,
London, NW1 5PT**

Members: **All Councillors are hereby summoned to attend the Meeting
for the transaction of the business set out.**



Admission to the public gallery is available from 6.30pm.

Please telephone if you are attending the meeting in a wheelchair or have difficulty walking up steps. There is wheelchair access via the Sammy Ofer Centre.



An Induction loop operates to enhance sound for anyone wearing a hearing aid or using a transmitter. If you require any further information, please contact the Committee Officer, Reuben Segal, Acting Head of Committee and Governance Services.

**Email: rsegal@westminster.gov.uk Tel: 020 7641 3160
Corporate Website: www.westminster.gov.uk**

1. APPOINTMENT OF RELIEF CHAIRMAN

To appoint a relief Chairman.

2. MINUTES

To sign the Minutes of the Meeting held on 23 January 2019.

3. STATEMENT ON URGENT MATTERS

With the approval of the Chairman of the meeting, the Leader of the Council may make a statement on an urgent matter and the Leader of the Opposition will have an equivalent right of reply.

4. LORD MAYOR'S COMMUNICATIONS

1. The Lord Mayor to report that, on 21 January, she attended a Holocaust Memorial Day service at City Hall.
2. The Lord Mayor to report that, on 24 January, she attended a reception to mark Australia Day at the Australian High Commission.
3. The Lord Mayor to report that, on 27 January, she attended a Holocaust Memorial Day Service at the Queen Elizabeth Conference Centre.
4. The Lord Mayor to report that, on 27 January, she attended a Holocaust Memorial Day Service at the West London Synagogue.
5. The Lord Mayor to report that, on 27 January, she attended a Citizenship Ceremony at Old Marylebone Town Hall.
6. The Lord Mayor to report that, on 31 January, she attended Service of Thanksgiving for the Rt Hon Lord Carrington at Westminster Abbey.
7. The Lord Mayor to report that, on 2 February, she attended the Annual Dinner of the London Mayors' Association.
8. The Lord Mayor to report that, on 6 February, she attended a reception at the High Commission of Sri Lanka to Celebrate 71st Anniversary of Sri Lankan Independence.

(Pages 7 - 14)

9. The Lord Mayor to report that, on 7 February, she attended a service of dedication for the Westminster Dragoons at Westminster Abbey.
10. The Lord Mayor to report that, on 7 February, she visited a local school to witness the Place2Be charity's work in action.
11. The Lord Mayor to report that, on 8 February, she hosted a reception for the Young Westminster Foundation in her Parlour.
12. The Lord Mayor to report that, on 10 February, she attended the Chinese New Year celebrations in Trafalgar Square.
13. The Lord Mayor to report that, on 11 February, she hosted a reception for various Cadet organisations in Westminster, in her Parlour.
14. The Lord Mayor to report that, on 12 February, she attended a reception held by the Hong Kong Economic and Trade Office in Banqueting House to mark Chinese New Year.
15. The Lord Mayor to report that, on 17 February, she attended a dinner hosted by the Chinese Chamber of Commerce to mark Chinese New Year.

5. DECLARATIONS OF INTEREST

6. PETITIONS AND DEPUTATIONS, IF ANY

7. QUESTIONS

The Lord Mayor will call Members who indicate that they wish to ask a question after the Leader of the Opposition has asked his questions.

8. COUNCILLOR ISSUES

- (a) Councillor Richard Elcho: Homelessness/Rough Sleeping
- (b) Councillor Emily Payne: Air Pollution in Westminster and Westminster's Initiatives to tackle it.

9. FUTURE POLICY PLAN

To consider items chosen for debate from the attached Future Policy Plan

(Pages 15 - 20)

10. REPORT OF THE CABINET - 25 FEBRUARY 2019 - TO FOLLOW

To consider the report of the Cabinet.

1. 2019/20 Budget and Council Tax Report

Appendix 1
[Report](#)

2. Capital Strategy 2019/20 to 2023/24, forecast position for 2018/19 and future years' forecasts summarised up to 2032/33

Appendix 2
[Report](#)
[Appendix Ai](#)
[Appendix Aii](#)
[Appendix B](#)

3. Housing Investment Strategy and Housing Revenue Account Business Plan 2019/20

Appendix 3
[Report](#)

4. Treasury Management Strategy Statement for 2019/20 to 2023/24

Appendix 4
[Report](#)

5. Integrated Investment Framework 2019/20

Appendix 5
[Report](#)

6. Pay Policy 2019-20

Appendix 6
[Report](#)
[Appendix A](#)

11. NOTICE OF MOTION

To be moved by Councillor Tim Roca and seconded by Councillor Andrea Mann:

The council notes the continuing lack of parking enforcement on Westminster's council estates.

It notes that the efforts to introduce Traffic Management Orders (TMO's) are running over a year behind the originally promised timetable for implementation.

It notes that without Traffic Management Order powers in the last few years CityWest staff have handed out over 1000 pieces of paper to cars illegally parked but according to officers have only achieved one legal enforcement action.

The council also notes that many other Councils have implemented such Traffic Management Orders several years ago

The council believes that the lack of enforcement has created a parking free-for-all on a number of estates that has led to blocked access for emergency vehicles, issues of criminality as well as many spaces being taken or blocked by those who are not paying their fair share.

The council also believes that residents who have continued to pay for their parking permits in recent years have been poorly treated by CityWest Homes.

The council resolves to ask the relevant Cabinet Members to implement Traffic Management Orders across Westminster's estates at the first available opportunity.

It resolves to ask the Housing, Finance and Regeneration Policy and Scrutiny Committee to undertake a dedicated investigation into the delays.

It resolves to ask the relevant Cabinet Members to implement a payment holiday for all affected estates until effective traffic enforcement is implemented.

The council also resolves to ask the relevant Council body to thoroughly consider wider issues of compensation for those who have not received a functioning parking enforcement service in recent years."

**64 Victoria Street
London, SW1E 6QP
26 February 2019**

Chief Executive

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CITY OF WESTMINSTER

MINUTES OF PROCEEDINGS

At the Meeting of the Council of the City of Westminster held at 7.00 pm on Wednesday 23rd January, 2019 at Westminster Council House, 97-113 Marylebone Road, London, NW1 5PT.

PRESENT

The Lord Mayor, Councillor Lindsey Hall

COUNCILLORS

Heather Acton	David Harvey
Ian Adams	Elizabeth Hitchcock
Nickie Aiken	Adam Hug
Barbara Arzymanow	Louise Hyams
Timothy Barnes	Aicha Less
Geoff Barraclough	Pancho Lewis
Richard Beddoe	Andrea Mann
David Boothroyd	Patricia McAllister
Iain Bott	Guthrie McKie
Margot Bright	Tim Mitchell
Susie Burbridge	Gotz Mohindra
Ruth Bush	Eoghain Murphy
Nafsika Butler-Thalassis	Matt Noble
Melvyn Caplan	Emily Payne
Maggie Carman	Papya Qureshi
Danny Chalkley	Robert Rigby
Antonia Cox	Rachael Robathan
Lorraine Dean	Tim Roca
Tony Devenish	Ian Rowley
Paul Dimoldenberg	Karen Scarborough
Richard Elcho	Mark Shearer
Christabel Flight	Selina Short
Peter Freeman	James Spencer
Murad Gassanly	Paul Swaddle
Jonathan Glanz	Shamim Talukder
Jim Glen	Hamza Taouzzale
Matthew Green	Aziz Toki
Lindsey Hall	Judith Warner
Angela Harvey	

1 APPOINTMENT OF RELIEF CHAIRMAN

- 1.1 It was moved by the Lord Mayor and seconded by Councillor Tim Mitchell that Councillor Louise Hyams be elected as relief chairman.

Motion put, and on a show of hands, declared **CARRIED**.

2 MINUTES

- 2.1 **RESOLVED:** The minutes of the proceedings at the Council meeting on Wednesday 7 November 2018, with the assent of the Members present, signed by the Lord Mayor as true records of the proceedings.

3 COUNCILLOR FOR LANCASTER GATE WARD

- 3.1 The election of Councillor Margot Bright to the Lancaster Gate ward following the by-election on the 22nd November was noted.

4 STATEMENT ON URGENT MATTERS

- 4.1 There were no urgent matters.

5 LORD MAYOR'S COMMUNICATIONS

- 5.1 The Lord Mayor referred to these as set out on the agenda.

6 DECLARATIONS OF INTEREST

- 6.1 There were no declarations of interest.

7 PETITIONS AND DEPUTATIONS

7.1 (a) Petitions

Councillor Karen Scarborough presented a petition from Luxborough Save our Space requesting the Council to not proceed with any proposal to build on the Luxborough Tower playground. As the petition had received more than 500 signatures it was referred to the next Cabinet meeting on the 18th February.

Councillor Paul Dimoldenberg presented a petition on behalf of the Dorset Square Trust calling on the Council to move the coach station from Dorset Square to a non-residential location. The petition was referred to the Executive Director for Growth, Planning and Housing for reporting to the relevant Cabinet Member.

Councillor Aicha Less presented a petition from Church Street businesses and residents calling for CCTV for Church Street and Lisson Grove. The petition was referred to the Executive Director for City Management and Communities for reporting to the relevant Cabinet Member.

Councillor James Spencer presented a petition from St James the Less Church seeking support from the Council for their plan to turn the old school building into an education centre for vulnerable people. The petition was referred to the Executive Director for Children's Services for reporting to the relevant Cabinet Member.

(b) **Deputations**

There were no deputations.

8 QUESTIONS

- 8.1 The questions, supplementary questions and replies are included as an audio recording on the Council's website.

9 COUNCILLOR ISSUES

(a) **Using the expertise of local partners to grow employment pathways with local employers for Westminster adults with learning disabilities**

Councillor Lorraine Dean spoke and Councillor David Harvey replied.

(b) **The proposed relocation of Victoria Coach Station to Royal Oak**

Councillor Maggie Carman spoke and Councillor Tim Mitchell replied.

10 FUTURE POLICY PLAN

- 10.1 The meeting accordingly debated the item chosen from the Future Policy Plan by the Majority Party:

Policing

- 10.2 The Majority Party had selected item number 83 on the Future Policy Plan: Policing. The debate will be referred to the relevant Executive Director for consideration when reporting on the subject.

11 NOTICE OF MOTION

- 11.1 The Minority Party had selected for debate the notice of motion as set out on the agenda. The notice of motion was moved by Councillor Nafsika Butler-Thalassis and seconded by Councillor Matt Noble.

- 11.2 The Majority Party had submitted an amendment to the notice of motion as set out on the order paper.

- 11.3 Councillor Matt Noble raised a point of order that in the Minority party's opinion the proposed amendment to their motion constituted a breach of the Council's standing orders, namely SO 13 paragraph (5)(c), and should therefore be rejected. Having taken advice from the Chief Executive and the Director of Law, the Lord Mayor determined that the amendment was within the law and in compliance with the Council's Constitution and therefore rejected the request.

- 11.4 Councillor Iain Bott moved and it was seconded by Councillor Matthew Green that the notice of motion be amended, as follows:

Remove from “the gridlock” in the first paragraph to “it also believes” in the final paragraph then delete “that, if achievable, such a vote would be open to 16-18 year olds and to residents who are EU citizens”.

Then add:

“And recognises the contribution of the thousands of friends and neighbours who are citizens from other European Union countries who live in Westminster.

The Council believes that EU nationals who live in Westminster deserve assurances over their future in the UK in order to feel certain that Westminster can remain their long-term home.

The Council recognises the proactive work already undertaken to engage with EU citizens and to provide them with practical support in the run-up to Brexit.

The Council notes the importance of providing funding to the service run by Citizens Advice to support EU nationals living in Westminster with guidance in person, online and by telephone and resolves to request that the Cabinet continues funding this service beyond Brexit.

The Council welcomes the high level of participation by Westminster’s EU citizens at a series of seminars organised by the Council in co-operation with the Home Office which have proved successful in providing opportunities for EU citizens to ask questions and to discuss their concerns.

The Council resolves to remain committed to Westminster’s EU residents, they are an essential part of our community. We shall to continue to offer them support to ensure that EU citizens feel that Westminster continues to be their home both now and after the UK has left the European Union.”

- 11.5 Following debate, to which Councillor Nafsika Butler-Thalassis replied, the Lord Mayor put the amendment moved by Councillor Bott and seconded by Councillor Green to the vote and on a show of hands declared the amendment **CARRIED**.
- 11.6 The Lord Mayor then put the substantive motion to the vote and on a show of hands declared the substantive motion **CARRIED**.

RESOLVED:

This Council notes the wide range of Westminster communities whose futures will be shaped by Brexit and recognises the contribution of the thousands of friends and neighbours who are citizens from other European Union countries who live in Westminster.

The Council believes that EU nationals who live in Westminster deserve assurances over their future in the UK in order to feel certain that Westminster can remain their long-term home.

The Council recognises the proactive work already undertaken to engage with EU citizens and to provide them with practical support in the run-up to Brexit.

The Council notes the importance of providing funding to the service run by Citizens Advice to support EU nationals living in Westminster with guidance in person, online and by telephone and resolves to request that the Cabinet continues funding this service beyond Brexit.

The Council welcomes the high level of participation by Westminster's EU citizens at a series of seminars organised by the Council in co-operation with the Home Office which have proved successful in providing opportunities for EU citizens to ask questions and to discuss their concerns.

The Council resolves to remain committed to Westminster's EU residents, they are an essential part of our community. We shall continue to offer them support to ensure that EU citizens feel that Westminster continues to be their home both now and after the UK has left the European Union.

12 REPORT OF THE CABINET: 10 DECEMBER 2018

- 12.1 The Lord Mayor, at the conclusion of the time for debates, then put the recommendation of the Cabinet report to the vote and on a show of hands declared the recommendation be **ADOPTED**.

RESOLVED:

1. The Council approved:
 - (i) That the Council Tax discount for second homes remains at 0%.
 - (ii) That the Council tax discounts for empty properties, including the discounts that replaced the previous Class A and C Council Tax exemptions remains at 0%.
 - (iii) That a long term empty property premium continues at the maximum percentage allowed for by the current legislation, which is a 100% premium for 2019/20 (an increase on the 2018/19 level).
 - (iv) That the Head of Revenues & Benefits determines any individual local discount applications received from vulnerable Council Taxpayers during the course of the 2019/20 financial year.
2. The Council approved the same Council Tax Reduction Scheme for 2019/20 as operated successfully since 2013/2014 which is based on the Default Scheme Regulations and that War Disabled Pensions, War

Widow, Pensions and Armed Forces Compensation Scheme payments are disregarded in full when calculating a claimant's income.

3. The Council resolved that the Council Tax Base for 2019/20 for the whole city is 130,319.70 equivalent Band D properties, for Montpelier Square alone 97.61 equivalent Band D properties and for Queen's Park 3,496.10 equivalent Band D properties.
4. The Council resolved that the figures set out in Recommendation 3 above for the Council Tax Base for 2019/20 be used by the Council to make a determination pursuant to the requirements of the Local Government Finance Act 1992.

13 REPORT OF THE CABINET MEMBER FOR ENVIRONMENT AND CITY MANAGEMENT: 18 DECEMBER 2018

- 13.1 The Lord Mayor, at the conclusion of the time for debates, then put the recommendations of the Cabinet Member for Environment and City Management report to the vote and on a show of hands declared the recommendations **ADOPTED**.

RESOLVED:

1. That the London Local Authority and Transport for London Act 2013 – Part 2 Section 4 Lighting Attachments and Street Signs be adopted.
2. That the Executive Director of City Management and Communities be delegated the authority to exercise the functions bestowed by the legislation referred to in paragraph (i) to the report.

14 REPORT OF THE GENERAL PURPOSES COMMITTEE: 16 JANUARY 2019

- 14.1 The Lord Mayor, at the conclusion of the time for debates, then put the recommendation of the General Purposes Committee report to the vote and on a show of hands declared the recommendations **ADOPTED**.

1. Programme of Meetings 2019-2020:

RESOLVED:

- (i) That the programme of meetings set out in Appendix 3 to the Council agenda be approved.
- (ii) That the Council approved the programme for full Council meetings, as follows:

15 May 2019 (Annual); 26 June 2019; 18 September 2019; 13 November 2019 (Leader's Speech and Budget); 22 January 2020; 4 March 2020 (including Council Tax); 20 May 2020 (Annual).

- (iii) That the Council approved the revised procedures for the Leader's Speech and budget proposals set out in Appendix 3 to the Council agenda, including the associated changes to standing orders.
 - (iv) That the Council, for the reasons set out in paragraph (e) to the report, agreed that the Extraordinary meeting programmed to be held on Wednesday 6 March 2019 now be held as an Ordinary Council meeting.
2. Members Allowances Scheme 2018-2019 (amendment) and Members Allowances Scheme 2019-2020:

RESOLVED:

- (i) That the Council approved the amended Members' Allowances Scheme with immediate effect as set out in paragraph (c) to the report.
 - (ii) That the Council be recommended to approve the Members' Allowances Scheme for 2019-2020 attached in Appendix 4 to the Council agenda with effect from 1 April 2019.
3. Establishment of an Additional P&S Committee:

RESOLVED:

- (i) That Council agreed to establish a new Policy and Scrutiny Committee (Communities and Customer Services Policy and Scrutiny Committee) with the terms of reference and proportionality as set out in Appendix 5 to the Council agenda.
- (ii) That the Council amend the membership of the Westminster Scrutiny Commission by one Member to enable the Chairman of the new P&S Committee to be a Member.
- (iii) That the Council authorised officers to adjust the terms of reference of those Policy and Scrutiny Committees whose Cabinet Member reporting lines are impacted as shown in paragraph 4.9 of Appendix 5 to the Council agenda.

The Meeting ended at 9.55 pm

CHAIRMAN: _____

DATE _____

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Agenda Item 9

City of Westminster

Council Meeting – Agenda Item 9

Wednesday 6 March 2019

Future Policy Plan

No.	Subject	Cabinet Member Portfolios	Lead Officer
1	Addressing dementia	Family Services & Public Health	Bernie Flaherty
2	Adult Education	Economic Development, Education and Skills	Barbara Brownlee
3	Affordable business space	Economic Development, Education and Skills	Barbara Brownlee
4	Affordable Childcare	Family Services & Public Health	Melissa Caslake
5	Affordable Housing	Housing Place Shaping and Planning	Barbara Brownlee
6	Air Quality	Environment and City Management Family Services and Public Health	Julia Corkey
7	Alternative Education	Economic Development, Education and Skills	Melissa Caslake
8	Anti-social behaviour	Public Protection and Licensing	Richard Barker/Sara Sutton
9	Apprenticeships	Economic Development, Education and Skills	Barbara Brownlee
10	Assets of Community Value	Economic Development, Education and Skills	Julia Corkey
11	Benefits administration	Finance, Property and Regeneration	Steve Muldoon David Hodgkinson
12	BIDS	Economic Development, Education and Skills	Julia Corkey Barbara Brownlee Richard Barker/Sara Sutton
13	Business Rates	Leader of the Council Finance, Property and Regeneration Economic Development, Education and Skills	Stuart Love Steve Mair Barbara Brownlee
14	Businesses in Westminster	Economic Development, Education and Skills	Barbara Brownlee
15	Capital Programme	Finance, Property and Regeneration	Steve Muldoon David Hodgkinson
16	Care Act	Family Services & Public Health	Bernie Flaherty
17	CCTV	Environment and City Management Public Protection and Licensing	Richard Barker/Sara Sutton

No.	Subject	Cabinet Member Portfolios	Lead Officer
18	Child poverty	Family Services & Public Health	Melissa Caslake Bernie Flaherty
19	Child Protection	Family Services & Public Health	Melissa Caslake
20	Childhood Obesity	Family Services & Public Health	Melissa Caslake Bernie Flaherty
21	City for All	Leader of the Council	Julia Corkey Stuart Love
22	City Inspectors	Environment and City Management	Richard Barker/Sara Sutton
23	CityWest Homes	Housing	Barbara Brownlee
24	Clinical Commissioning Groups	Family Services & Public Health	Bernie Flaherty
25	Commercial Opportunities	Leader of the Council Finance, Property and Regeneration	Julia Corkey
26	Community Cohesion	Leader of the Council	Richard Barker/Sara Sutton
27	Community Engagement	Sports, Culture and Community	Julia Corkey
28	Community Infrastructure Levy	Place Shaping and Planning	Julia Corkey Barbara Brownlee
29	Corporate Parenting	Family Services and Public Health	Melissa Caslake
30	Corporate Services	Leader of the Council Housing Finance, Property and Regeneration	Stuart Love
31	Council Budget & Financial Management	Finance, Property and Regeneration	Stuart Love Steve Muldoon David Hodgkinson
32	Council Management	Leader of the Council	Stuart Love
33	Council Tax	Finance, Property and Regeneration	Stuart Love Steve Muldoon David Hodgkinson
34	Counter-terrorism	Leader of the Council	Richard Barker/ Sara Sutton
35	Crossrail 1 and 2	Place Shaping and Planning	Barbara Brownlee
36	Customer Services	Digital and Customer Services	Julia Corkey Ben Goward

No.	Subject	Cabinet Member Portfolios	Lead Officer
37	Cycling	Environment and City Management	Julia Corkey Barbara Brownlee
38	Debt Management	Finance, Property and Regeneration	Steve Muldoon David Hodgkinson
39	Devolution	Leader of the Council	Stuart Love
40	Encouraging social enterprise	Economic Development, Education and Skills	Barbara Brownlee
41	EU Nationals	Leader of the Council	Stuart Love
42	Equalities	Leader of the Council	Julia Corkey
43	Family Recovery / Troubled Families	Family Services and Public Health	Melissa Caslake
44	Fire Station Reforms	Leader of the Council	Richard Barker/Sara Sutton
45	Fostering and Adoption	Family Services and Public Health	Melissa Caslake
46	Education	Economic Development, Education and Skills	Melissa Caslake
47	Freedom Pass	Leader of the Council Family Services and Public Health Environment and City Management	Bernie Flaherty
48	Gangs & Youth Violence	Family Services and Public Health Public Protection and Licensing	Melissa Caslake Richard Barker/ Sara Sutton
49	GP Quality & Performance	Family Services and Public Health	Bernie Flaherty
50	Green Spaces & Parks	Environment and City Management	Richard Barker/ Sara Sutton
51	Greener City Action Plan	Environment and City Management	Julia Corkey Barbara Brownlee
52	Growth and Economic Development	Economic Development, Education and Skills	Barbara Brownlee
53	Public Health	Family Services and Public Health	Bernie Flaherty
54	Healthwatch Westminster	Family Services and Public Health	Bernie Flaherty
55	High Speed 2	Place Shaping and Planning	Barbara Brownlee
56	Home Meals Services	Family Services & Public Health	Bernie Flaherty
57	Homelessness / Rough Sleeping	Public Protection and Licensing Housing	Bernie Flaherty Barbara Brownlee

No.	Subject	Cabinet Member Portfolios	Lead Officer
58	Housing Revenue Account	Housing	Barbara Brownlee
59	Housing Strategy & Housing Renewal	Housing Finance, Property and Regeneration	Barbara Brownlee
60	Health & Wellbeing Strategy and the Sustainability and Transformation Plan (STP)	Family Services and Public Health	Stuart Love Bernie Flaherty
61	Digital Strategy	Digital and Customer Services	Ben Goward
62	Information Technology Strategy	Digital and Customer Services	Ben Goward
63	Legal Services	Finance, Property and Regeneration	Stuart Love
64	Libraries	Economic Development, Education and Skills	Richard Barker/ Sara Sutton
65	Licensing	Public Protection and Licensing	Richard Barker/ Sara Sutton
66	Local Government Finance	Finance, Property and Regeneration	Steve Muldoon David Hodgkinson
67	London Plan	Place Shaping and Planning	Julia Corkey
68	Managed Services Programme	Finance, Property and Regeneration	Dave Hodgkinson
69	Protests & demonstrations	Leader Public Protection and Licensing	Richard Barker/ Sara Sutton
70	Managing the public realm	Place Shaping and Planning Environment and City Management	Barbara Brownlee Richard Barker/ Sara Sutton
71	Utility Companies	Environment and City Management	Richard Barker/ Sara Sutton
72	Mayor of London & London Governance	Leader of the Council	Stuart Love
73	Military Covenant	Housing	Julia Corkey
74	My Westminster Programme	Leader of the Council	Stuart Love
75	Natural Environment	Environment and City Management	Richard Barker/ Sara Sutton Barbara Brownlee Julia Corkey
76	Neighbourhood Forums	Economic Development, Education and Skills Place Shaping and Planning	Julia Corkey
77	Ward budgets	Sports, Culture and Community	Julia Corkey

No.	Subject	Cabinet Member Portfolios	Lead Officer
78	Overcrowding (Housing)	Housing	Barbara Brownlee
79	Parenting	Family Services and Public Health	Melissa Caslake Bernie Flaherty
80	Parking services and enforcement	Environment and City Management	Richard Barker/Sara Sutton
81	Pedicabs	Environment and City Management	Richard Barker/Sara Sutton Barbara Brownlee
82	Development Planning services	Place Shaping and Planning	Barbara Brownlee
83	Policing	Public Protection and Licensing	Richard Barker/Sara Sutton
84	Policy and Scrutiny	Leader of the Council	Julia Corkey
85	Preventing Re-offending	Family Services and Public Health Public Protection and Licensing	Melissa Caslake Richard Barker/ Sara Sutton
86	Procurement	Finance, Property and Regeneration	Kevin Goad
87	Corporate Property	Finance, Property and Regeneration	Barbara Brownlee
88	Property Tenancy Agreements	Housing	Barbara Brownlee
89	Public Conveniences	Environment and City Management	Richard Barker/ Sara Sutton
90	Public Health	Family Services and Public Health	Bernie Flaherty
91	Queens Park Community Council	Economic Development, Education and Skills	Stuart Love Julia Corkey
92	Royal Parks	Leader of the Council	Richard Barker/ Sara Sutton Barbara Brownlee
93	School Meals	Economic Development, Education and Skills	Melissa Caslake
94	School Nursing	Family Services and Public Health Economic Development, Education and Skills	Bernie Flaherty Melissa Caslake
95	Sexual Health	Family Services and Public Health	Bernie Flaherty
96	Short Term Lets	Place Shaping and Planning	Barbara Brownlee
97	Special Events	The Leader of the Council	Julia Corkey
98	Special Needs Provision	Family Services and Public Health	Melissa Caslake

No.	Subject	Cabinet Member Portfolios	Lead Officer
99	Specialist Housing Strategy	Housing	Bernie Flaherty
100	Sports & leisure services	Sports, Culture and Community	Richard Barker/ Sara Sutton
101	Staffing	The Leader of the Council	Stuart Love
102	Street entertainment	Environment and City Management Public Protection and Licensing	Richard Barker/ Sara Sutton Barbara Brownlee
103	Street Management	Environment and City Management	Richard Barker/ Sara Sutton
104	Substance misuse	Family Services and Public Health	Bernie Flaherty Richard Barker/ Sara Sutton
105	Support for small businesses	Economic Development, Education and Skills	Barbara Brownlee
106	Supporting carers	Family Services and Public Health	Melissa Caslake Bernie Flaherty
107	The City Plan	Place Shaping and Public Realm	Julia Corkey
108	Transport for London	Environment and City Management	Barbara Brownlee
109	Tri-borough	Leader of the Council	Stuart Love
110	Violence Against Women & Girls	Family Services and Public Health	Melissa Caslake
111	Voluntary sector and community support	Sports, Culture and Community	Julia Corkey
112	Walking Strategy	Environment and City Management	Julia Corkey
113	Waste and recycling	Environment and City Management	Richard Barker/ Sara Sutton
114	Welfare Reform & Universal Credit	Leader of the Council	Julia Corkey
115	West End Partnership	Leader of the Council	Stuart Love
116	Worklessness	Economic Development, Education and Skills	Barbara Brownlee
117	World War I Centenary Commemorations	Housing	Julia Corkey
118	The City Council's Strategic Direction	Leader of the Council	Stuart Love
119	Oxford Street District	Place Shaping and Planning	Barbara Brownlee